

## **HUMAN RESOURCES STAFF TRAINING AND DEVELOPMENT PROGRAMMES 2018**

Building Effective Relationships							
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION		
All staff	This course is aimed at equipping individuals with the necessary insight and knowledge which will allow them to build and maintain effective and fulfilling relationships with others	The content comprise of skills for assertive behaviour, conflict resolution techniques and relationship dynamics.	On completion of the course, you would be able to:  • Understand more about yourself and others.  • Improve all types of relationships – be they at work, home, social or otherwise.  • Understand your own conflict triggers and sequence  • Identify the "why" behind the behaviors we observe in ourselves and others.	17-18 May 2018	2 Days		
	Performance Management						
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION		
All staff	Empowerment with regards to the effective management of staffs' and/or own performance	<ul> <li>Role descriptions</li> <li>Work agreement</li> <li>Performance evaluations</li> <li>Management of poor performers</li> <li>Personal Development Plans (PDPs)</li> </ul>	On completion of this workshop the staff member should:  Be familiar with the rationale of performance management at SU Be familiar with the content of performance management at SU Be familiar with the process and flow of performance management at SU Be able to design a PDP Be able to draw up a work agreement Be able to use work agreements to appropriately contract regarding performance	9 March 2018 18 May 2018 (Tygerberg) 7 September 2018 2 November 2018 (Tygerberg)	1 Day		

			Be able to monitor performance continuously     Be able to evaluate performance and give effective feedback			
Stress Wise (Stress Management)						
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	
All Staff	Stress Wise is designed to help individuals become aware of the role of stress in their lives, help them identify their optimum stress levels and provide them with tools to manage their stress effectively at home and in the workplace  Assertiveness at Work will help staff manage high-stress or high emotional encounters by developing the knowledge and skills to assert themselves effectively. It will help them understand the difficulties they face when communicating with others, when they are trying to impact on others or persuade them to see their point of view.	Identify Stressors     Tools to cope effectively with stress	On completion of the course, you would be able to:  Identify stressors in the workplace and their relationship to work performance Identify how people use the stress emotions: fear and anger Explain the nature of stress and distress in personal life and work situations.  Impact on others in a self-confident manner Stand up for their rights without violating the rights of others Express their opinions and views in a firm yet respectful manner Make themselves heard Command attention Deal more effectively with conflict and confrontation Reduce accumulated stress fuelled by not speaking up for fear of negative consequences	18 April 2018	1 Day	
HERS-SA (Leadership programme for Women)						
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	
Women currently employed or possessing the potential to be employed, at the senior management level.	The ACADEMY is a six-day interactive professional development opportunity for women employed in Higher Education	To address the need for gender equity in higher education	Develop and offer accessible education, training and development programmes for women working in this sector.	To be confirmed	5 Days	

	CHEC RE	EGIONAL MANAGEMENT DEVEL	Empower women to take leadership positions in higher education institutions in South Africa, thereby providing much needed leadership role models for women.      Provide programmes that develop strong leadership qualities and practices in women leaders in higher education;     Encourage networking amongst women.      Challenge institutional culture and facilitate workplace change, thereby addressing gender inequity and enabling women to participate fully in the workforce.  CPMENT PROGRAMME			
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	
Middle managers job levels 9 to 5; graduated or equivalent; more than five years' work experience in total; new or experienced managers	graduated or equivalent; more than five years' work experience in total;					
Office Administration Management						
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	
All administrative staff, secretaries and personal assistants	Today's organisations have to meet ever-increasing demands and expectations. In order to do this, businesses have to ensure that their administrative support is professional, flexible, proactive and confident in its role.	Introducing the role of office administration Communication Skills Procedural Work	This practical workshop aims to motivate participants to understand the impact of their work, understand the bigger picture and make a positive difference to both internal and external customers	12 March 2018 14 May 2018 13 August 2018 12 October 2018	1 Day	

TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	
Line Managers and others involved in or responsible for recruitment and selection		This interactive workshop is designed to equip you with the necessary knowledge and skills to conduct effective interviews, using a fair and consistent process that is aligned to SA employment legislation and best practice principles	recruitment and selection in an organisation	To be confirmed	1 Day	
		Employee Relations Mana	agement			
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	
Line Managers	The aim of this one-day course is to empower and familiarise line managers with regard to the basic principles and provisions of employment law.	Basic principles and provisions of employment law.	Line managers who have attended the course should have a deeper insight into the rights of the employer and the employee in the work context, as well as insight into the degree in which the policies, procedures and terms of service of the University regulate the work relationship.	To be confirmed	1 Day	
	Conflict Management					
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	

All Staff	This course is designed to help people deal with everyday conflict in the workplace.	The workshop is designed to equip you with the necessary knowledge and skills to cope with conflict in the workplace.	The ability to use communication skills to handle and resolve conflict in the workplace.	17 May 2018 23 August 2018	1 Day	
HIV Awareness						
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	
All Staff	The course aims to provide an overview of the necessary knowledge, skills and attitudes for university staff as leaders with regard to HIV, gender and sexualities	Creating an equal work environment free from stigma and discrimination	the course aims to provide staff with an understanding of:  • The impact of HIV, gender roles and diverse sexualities in the workplace  • Definitions, basic theory and basic facts  • The influence of personal worldview, values and beliefs on the ability to facilitate change  • SU policies, services and support regarding HIV, gender and sexualities.	To be confirmed	1 Day	
Meeting Customer Service Requirements						
TARGET AUDIENCE	OVERVIEW	CORE FOCUS	OUTCOMES	DATES	DURATION	

All staff connecting with internal and external customers  This practical workshop highlights the importance of working through company standards and meeting customer perspectives, perceptions and expectations.	Definition of Customer Service The Art of Customer Service Identifying Customers Managing Customers Dealing with Customers telephonically and electronically Raising the bar	The course aims to provide staff with the skills and knowledge to understand and to effectively deal with all customers.	19 March 2018 21 May 2018 20 August 2018 19 October 2018	1 Day
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