





COURSE OVERVIEW: PRV 801/802 PRACTICE MANAGEMENT



- Given as a cycle of lectures over 2 years (Year 1 and 2)
- Mode of Delivery: contact sessions with self-study
- Covers:
 - 1. Family Medicine Foundations
 - 2. Business Management (Private and Public)
 - 3. Financial Management
 - 4. Human Resources
 - 5. Leadership and Personal Development
 - 6. Ethics, and Medico-legal issues

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SESSION 1: FAMILY MEDICINE FOUNDATIONS



- Family Medicine principles
- The practice and the environment
- NHI, PHC-Reform
- Preparing and entry into practice
- Career path, FM as a speciality
- Running a practice: Private vs. Public
- CONTACT TIME: 4 HOURS



SESSION 2: BUSSINESS MANAGEMENT



- What is a business plan and how to do one
- Strategic planning
- Marketing plan
- Doing business financials
- CONTACT TIME: 4 HOURS
- ASSIGNMENT 1: FUNDABLE BUSINESS PLAN



SESSION 3: FINANCIAL MANAGEMENT



Topics:

- ABC of Accounting (Accounting Principles)
- Measuring business performance
- Taxes, Revenues, PFMA, CPA
- Personal Financial planning (Financial planner)

CONTACT TIME: 4 HOURS



SESSION 4: HUMAN RESOURCE MANAGEMENT



- Introduction to Human Resource
- Recruitment (Job Evaluation, Advertising, Interviews and Appointments)
- Performance management
- Labour relations:
 - A) LRA (BCEA, EE)
 - B) Disputes and conflict resolution
 - C) Role of Organized labour
- CONTACT TIME: 6 HOURS
- VIDEO SESSION: 2 HOURS
 Disciplinary Training guide with case studies.



SESSION 5: LEADERSHIP AND PERSONAL DEVELOPMENT



- What is leadership vs. Management
- Leadership styles and Personality Traits
- Interpersonal relations
- How to build high performance teams
- Personal enrichment/development
- CONTACT TIME: 4 HOURS
- ASSIGNMENT 2: Personal Reflections on 7 HABITS OF HIGHLY EFFECTIVE PEOPLE by Stephen Covey



SESSION 6: ETHICS, MEDICO-LEGAL ISSUES



- Principles of Ethics and law
- Ethical issues and case discussions
- Common medico-legal issues
- Clinical record review, audits, principles of clinical governance
- Adverse Events and Management
- Root cause analysis with case studies
- Dealing with Litigation,
- Doctor as an expert witness
- CONTACT TIME: 8 HOURS
- VIDEO SESSION: 90 min Adverse event and RCA



ASSESSMENT:



Both Formative and Summative

- Year 1: Assignment: Habits of Highly Effective people
- Year 2: Business plan (?portfolio)
- Calculation of Summative assessment at end of year 2
 - Assignments (1/3)
 - Written Exam (1/3)
 - Oral Exam (1/3)







