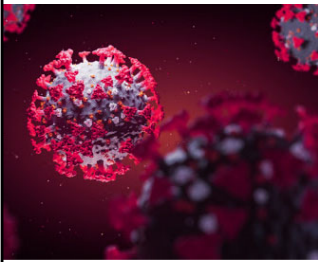


RECTOR'S MANAGEMENT REPORT

For the period 28 August to 10 November 2021

Forward together. Sonke siya phambili. Saam vorentoe.



1
A THRIVING
STELLENBOSCH UNIVERSITY



2
A TRANSFORMATIVE STUDENT
EXPERIENCE



3
PURPOSEFUL PARTNERSHIPS AND INCLUSIVE
NETWORKS



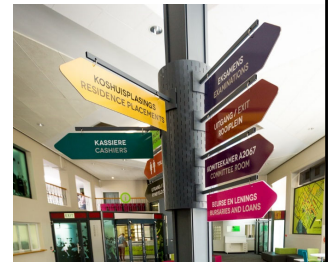
4
NETWORKED AND COLLABORATIVE TEACHING
AND LEARNING



5
RESEARCH FOR IMPACT



6
EMPLOYER OF CHOICE



- Thank you, Chair.
- As with previous meetings, I take the Management Report as read.
- It is structured according to our six core strategic themes, but let me just share some highlights and important developments in the reporting period with you.
- It makes sense to start with COVID – it's still shaping our lives in a very real sense.

COVID-19 and vaccinations

Koronavirussiekte en inenting



A THRIVING
STELLENBOSCH UNIVERSITY

KOM ONS BEWEEG SAAM VORENTOE

FEIT

'n Entstof gee jou nie COVID-19 nie.
Dit leer jou immuunstelsel om die
infeksie te herken en te bestry.



LAAT JOU INENT TEEN COVID-19 #kiesinenting

SU launches COVID-19
vaccination site



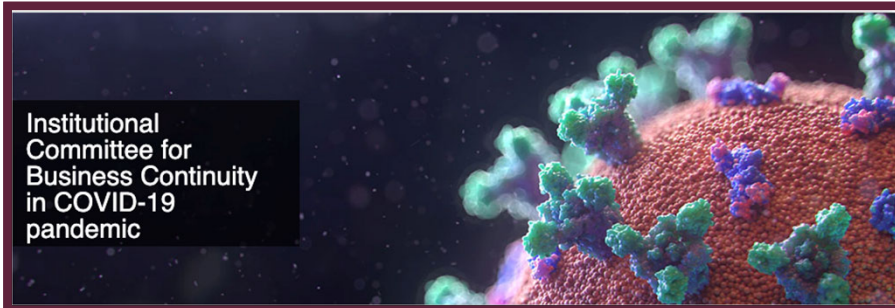
Council mandates
urgent development
of vaccination rule



2

- COVID continues to disrupt our lives as University community.
- The news of the past day has shown that COVID-19 is very much not a thing of the past. A new variant of COVID-19 has been detected in South Africa, and seems to be spreading faster than previous ones. We'll monitor the situation as it unfolds and will communicate our decisions as soon as possible.
- Vaccination is the way forward, especially now with the fourth wave looming.
- We have been running a COVID-19 vaccination campaign for several months now.
- I continue to urge everyone to get vaccinated. Getting vaccinated is the responsible thing to do – not only for your own sake and that of your family, but to protect the broader University community and society at large
- At our last meeting, Council mandated us to develop a vaccination rule.
- I am happy to report that we have done the necessary Risk Assessment
- I believe our vaccination intent statement was emailed to you earlier this week.
- We have to enter into public consultation – which the University is obliged to do in terms of the Promotion of Access to Justice act; there will also be internal consultation.
- More on that later. It is on the agenda.

ICBC decisions for December graduation and 2022 return



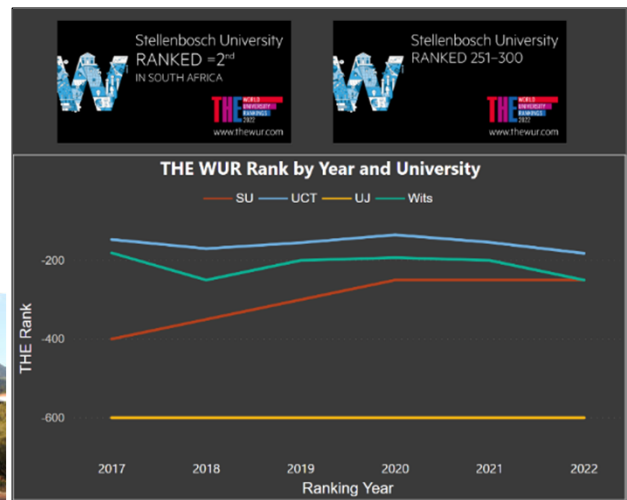
- Small face-to-face graduations for doctorates, honorary doctorates, Chancellor's Awards and Medal
- Graduation walk
- Faculty-specific online ceremonies
- Face-to-face teaching, learning and assessment, with everyone back on campus in the new year, COVID-19 permitting
- The first term of 2022 will start on 14 February, which is later than usual because matric results are only expected to be released by 21 January at the earliest

3

- The ICBC made recommendations for our December graduation ceremonies.
- Small face-to-face ceremonies to award doctorates, honorary doctorates, the Chancellor's Awards and the Chancellor's Medal.
- Faculty-specific online ceremonies to confer all other qualifications.
- And for next year, the ICBC has recommended face-to-face teaching, learning and assessment, with everyone back on campus in the new year, COVID-19 permitting. And like I've mentioned before, we'll continue to monitor and assess the current situation and fourth wave of infections.
- The first term of 2022 will start on 14 February, which is later than usual because matric results are only expected to be released by 21 January at the earliest.



2022



4

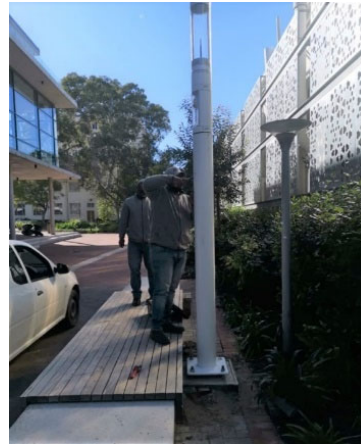
- Despite the challenging year we've had, according to the 2022 Times Higher Education World University Rankings (THE WUR), SU is currently rated second in Africa
- We're the red line on the graph on the right, going in the right direction...
- And the most recent release of rankings show that SU is ranked 24th overall on the 2022 THE Emerging Economies Rankings. This is a remarkable achievement, considering that a record number of universities (698 from 50 countries and regions) – 15% more than last year's 606 – qualified for the 2022 rankings.
- SU is among the top 500 universities in the world for Computer Science studies, and the best in South Africa, according to the 2022 World University Subject Rankings for computer science.

Infrastructure management Kampusvernuwing

- Poles with power sockets to charge computers and mobile phones are being installed on Stellenbosch campus
- Upgrade to many SU buildings
- New webpage for Information Governance

Tshiamo Moleme, director of Infrastructure Support at the DHET said this in response to SU's report on the utilisation of its Infrastructure and Efficiency Grant (IEG) allocations:

This is mind-boggling! I just spent over 40 minutes cross-checking the report against your annual reports, your allocation letter, and the expenditure by other universities. For your fifth IEG cycle, you spent, in one quarter, R315 million! That is more than what most universities spent over three years! Out of the 25 other universities, only one of them spent more than R315 million in three years. You are also executing a R1 billion project (biggest project in the system to date) as if you have never been affected by COVID-19.



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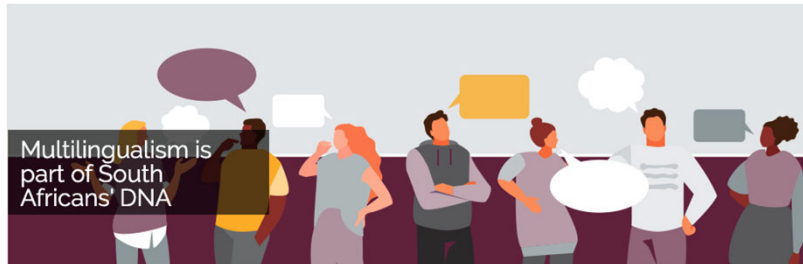
- In the report you'll see some of the infrastructure developments, and campus renewal projects that have been finished or are in progress.
- On campus you'll see poles with power sockets to charge computers and mobile phones are being installed.
- Upgrades to many buildings, like the library, the engineering faculty and the Biomedical Research institute.
- Tshiamo Moleme, director of Infrastructure Support at the DHET said this in response to SU's report on the utilisation of its Infrastructure and Efficiency Grant (IEG) allocations:

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Language at SU Taal aan die US



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- Language Day initiated by Language Centre
- Theme was "Language, learning, life! Implementing multilingualism @SU in academic and social spaces
- USAf colloquium
- Taalbeleidproses afgehandel – word later vandag hier ter tafel gelê
- Twee fantasties taalwebblaaië op die US es tuisblad: een oor HERSIENING van taalbeleid; en een oor TAAL in geheel, spesifiek meertaligheid



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- Language at SU continues to be an engaging topic. And I know many shy away from grappling with it, but a multilingual approach is a benefit to our institution.
- The Language Centre's Language Day is a great example.
- The theme was "Language, learning, life! Implementing multilingualism @SU in academic and social spaces".
- Language Day was not about the Language Policy itself, but rather about our day-to-day approach to language at SU.
- Unrelated to Language Day, but within the same sphere, SU hosted USAf's colloquium on DHET's new Language Policy Framework. It was encouraging to engage with colleagues across the Higher Education sector on the topic of language.
- The Language Policy task team have incorporated the DHET Framework, amongst many other recommendations, into our revised Language Policy. The Policy is on the agenda later in the meeting.
- We also have two Language webpages, one about multilingualism and another focussing on the Policy.

Faculty of Law marks its centenary Regsgeleerdheid staan op 100, nie uit nie



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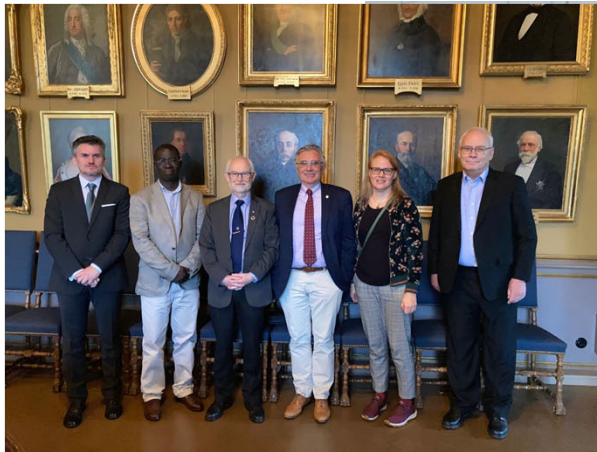
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- Our Faculty of Law celebrated its centenary with a special reunion weekend in September, jam-packed with activities to engage alumni.
- Established in 1921, the Faculty remains the intellectual home of many judges, advocates, attorneys, captains of industry, business leaders, politicians and academics
- I was also able to attend a centenary celebration of the Faculty in London.

Strengthening our networks Doelgerigte vennootskappe



PURPOSEFUL PARTNERSHIPS AND INCLUSIVE NETWORKS



African Doctoral Academy
AFRICA CENTRE FOR SCHOLARSHIP



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- And speaking of travelling, I was able to visit alumni hubs in Europe and the UK this past term to engage with and strengthen our international partnerships.
- This included a visit to the Royal Swedish Academy of Sciences, an important partnership, because next year STIAS will host, in connection with the Swedish Academy and the Knut and Alice Wallenberg Foundation, the Nobel in Africa symposium series. This will include symposia on medicine, chemistry, physics and economics.
- Back home, SU hosted the 18th Stellenbosch International Academic Networks, or SIAN meeting. The theme was “Augmented Internationalisation”. And by all account, a great success.
- This year we’ve also continued our partnerships with 100 institutions around the world. Our partnerships in Africa, like the [African Doctoral Academy](#) and the SU Africa Platform, is of great importance to sustainable development on our continent.
- And Stellenbosch Network continues to grow. In the past few months, the network hosted a number of events, including technology training workshops and a Smart City lecture series.

Publications Ons vertel ons storie



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- We've produced excellent publications this year.
- Review 2020 accompanies the annual integrated report. It touches on some of the University's highlights over the particular reporting period, and also contains financial data about our operations.
- And then Research at SU 2020: This special edition showcases the interesting and innovative COVID-19 research conducted across all academic disciplines at SU during 2020. It features breakthroughs in medical explorations, highlights the important role of SU immunology experts in combating the virus, and looks at how biotechnology is being utilised to overcome COVID-19-related challenges. It also includes research on the socioeconomic impact of the pandemic, and shares how researchers and thought leaders in the humanities have responded to the crisis.
- It's truly a great analysis and summary of the research done at SU.

Staff successes Hulle maak ons trots



EMPLOYER OF CHOICE



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- Professors Oonsie Biggs (cross-fields) Umezuruike Linus Opara (Agricultural Sciences) and Dave Richardson (Environment and Ecology) are among the world's most cited researchers.
- Dr Alfred Schaffer, regarded as one of the most talented Dutch poets of his generation, was announced the winner of the prestigious PC Hooft prize.
- Dr Willem Anker was awarded the kykNET-Rapport prize for the second time – this time for his third novel, *Skepsel*.
- The French government has bestowed a ceremonial knighthood, upon wine microbiologist Prof Benoit Divol.
- A revolutionary procedure to relieve male urinary problems was successfully performed for the first time in South Africa by a team from Stellenbosch University. Prof André van der Merwe, Head of the Division of Urology at SU, performed the procedure.

Awards and achievements Nóg prestasies



- The Chancellor of Stellenbosch University (SU), Justice Edwin Cameron, was awarded the National Order of the Baobab (gold category), which recognises South African citizens who have contributed to community service, business and economy, science, medicine and technological innovation.
- We announced the honorary doctorates, as approved by Council at its last meeting:

Regter Fritz Brand, mnr Andy Calitz,, me Diana Ferrus, Dr Patrice Matchaba, Ms Nicky Newton-King, and Prof Vikram Patel

The Nobel Prize in Literature for 2021 was awarded to Tanzanian novelist and STIAS fellow Abdulrazak Gurnah “for his uncompromising and compassionate penetration of the effects of colonialism and the fate of the refugee in the gulf between cultures and continents”.

And Stias artist-in-residence for the first half of 2021, Zimbabwean writer **Tsitsi Dangarembga**, was announced as the winner of the 2021 German Book Trade Peace Prize, which was awarded in October.

Student support Studentesteun



A TRANSFORMATIVE STUDENT
EXPERIENCE

Annual Fund include:

- Annual Bridge the Gap fund
- ISFAP
- Dell Young Leaders

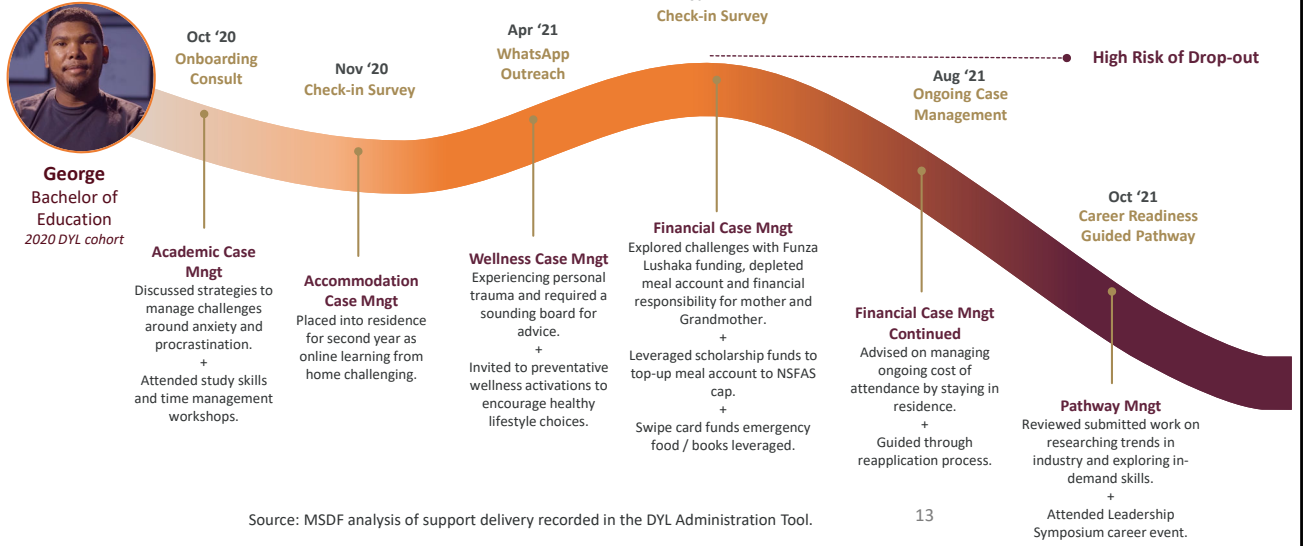


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- In SA, the Bridge the Gap initiative was launched earlier this year. The initiative recently gained momentum during my official visits to SU alumni and stakeholders in Europe. Through its various student community-led campaigns – #Move4Food, #Action4Inclusion, the Tygerberg Pantry Project, Caught in the Middle, #Zim4Zim, End Period Poverty, #GradMe and #MatiesHaveDrive – Bridge the Gap will provide for deserving students who need financial assistance.
- **Ikusasa Student Financial Aid Programme (ISFAP)** students are in the process of completing a graduate programme, and does excellent work. The programme aims to prepare graduates for the world of work and enhance their employability.
- Launched in 2020, the Dell Young Leaders programme will have taken in 1 000 students by 2024. Selection of the 2022 cohort brings the total number of active Dell Young Leaders at SU to 250, making it the largest foundation-led bursary programme at our university.

THE DYL TEAM ARE WORKING TO TRULY SOLVE STUDENT NEEDS...

"I really appreciate all your energy and the mountain of effort. I will always appreciate that you made the help you gave me come true."



This slide is from a presentation the Dell Young Leaders Programme made to the University, and shows the investment they've made, through consultations and support, in just one of our students. It's not just a once-off payment. They do continuous engagement to ensure student success.

I'd like us to watch this short clip of this young man.



Source: Interview with a Dell Young Leaders student at SU in October 2021.

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These are the kind of opportunities we need to create, and we're thankful for the Susan and Michael Dell Foundation for the work they do.



- Wordfees on TV was a massive success and was extended because of demand.
- It was extended for three days because of popularity.
- 72 hours of new content
- 80% of viewers had Afrikaans as home language.
- Most people watched 65 min per session when they tuned in.
- And was the 34th most popular channel on the DSTV premium package out of 135.
- So well done to all involved!

Future sustainability and success

Die toekoms wink



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“Gamechangers”

1. Programme renewal
2. The School/Faculty model
3. Unlocking innovation and entrepreneurship
4. Escalating SU’s hybrid model
5. Assessment
6. Models to unlock partnerships in Africa and further afield
7. Digital transformation strategy

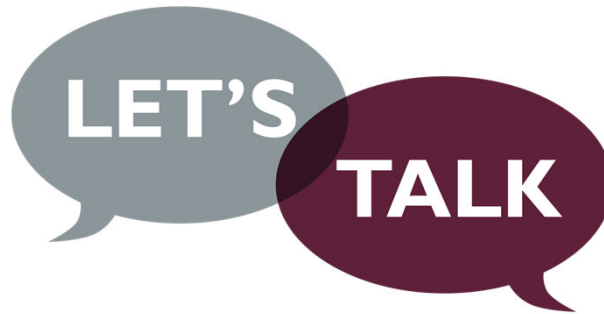


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- And finally we have to look to the future
- At its summit on 23 and 24 August, the Rectorate further discussed the strategic areas that represent “**gamechangers**” with regard to the SU’s future sustainability and success. These are:
 1. **programme renewal** (to continue to meet the requirements of the global economy);
 2. **the school/faculty model** (to streamline SU’s academic, professional and research offering);
 3. **unlocking innovation and entrepreneurship** (encompassing learning, teaching, research and commercialisation);
 4. **escalating SU’s hybrid model** (to penetrate and exploit new markets);
 5. **assessment** (new and appropriate modes to meet the requirements of modern commerce and industry);
 6. **models to unlock partnerships in Africa and further afield;** and
 7. **our digital transformation strategy** (to be properly equipped for the modern digital era).

This is a pro-active approach, that I believe will serve us well in the future.

Thank you / Dankie / Enkosi



- Members of Council, thank you very much for your support, great appreciation.
- I will now take **comments and questions** for 10 minutes

[DISCUSSION TAKES PLACE ...]