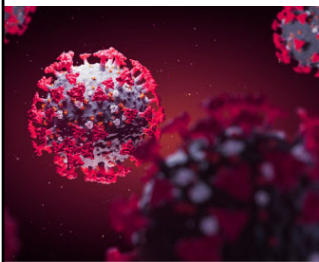


RECTOR'S MANAGEMENT REPORT

For the period 22 May to 27 August 2021

Forward together. Sonke siya phambili. Saam vorentoe.



A THRIVING
STELLENBOSCH UNIVERSITY



A TRANSFORMATIVE STUDENT
EXPERIENCE



PURPOSEFUL PARTNERSHIPS AND INCLUSIVE
NETWORKS



NETWORKED AND COLLABORATIVE TEACHING
AND LEARNING



RESEARCH FOR IMPACT



EMPLOYER OF CHOICE



1

- Thanks Chair.
- I take my Management Report as read, but let me share some of the highlights with you.
- As usual, the report is structured according to our six core strategic themes.
- However, this presentation doesn't follow the report's structure – I will only highlight some aspects of the report, and also update you on other important developments since our last meeting.
- It makes sense to start with COVID – it's still shaping our lives in a very real sense.

COVID-19 continues to have an impact

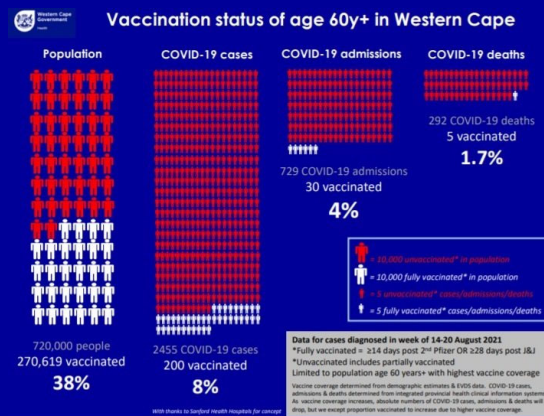


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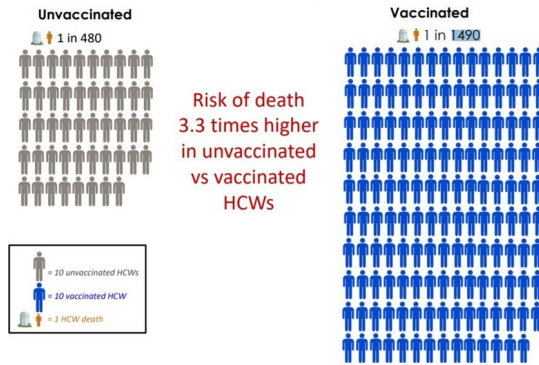
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- COVID continues to disrupt our lives as University community.
- Everyone's experience of the pandemic has been different. Some forge ahead, while others struggle physically and mentally. But regardless of whether we acknowledge it, we've all been affected.
- Women have been affected in particular ways, as pointed out in *COVID DIARIES*, coedited by Prof Amanda Gouws of Political Science and Ms Olivia Ezeobi of Economics. I was at the launch, and was struck by the insights brought together in the book. The book is now being translated into Afrikaans.
- STUDENTS are also affected in particular ways. You would have seen in my report that mental health is a big issue in student circles.
- We therefore welcome the launch of a student digital wellness e-book, providing our students with tools to help navigate social media, studies, social life during these challenging times.



- These are official statistics during the peak of the third wave, and shows the efficacy of vaccines, in this case the 60+ group.

Risk of death in unvaccinated vs vaccinated PERSAL HCWs
in Western Cape during 3rd wave



- This slide, also from the Western Cape Health Department, shows the risk of death is 3.3 times higher in unvaccinated vs vaccinated healthcare workers.

KOM ONS BEWEEG SAAM VORENTOE

FEIT

'n Entstof gee jou nie COVID-19 nie.
Dit leer jou immuunstelsel om die
infeksie te herken en te bestry.



LAAT JOU INENT TEEN COVID-19 #kiesinenting



100
1919-2019

- We have been running a COVID-19 vaccination campaign for several months.
- I continue to urge everyone to get vaccinated - it is our best hope of returning to some semblance of normality.
- Vaccines are safe and they save lives.
- Our messages is that getting vaccinated is the responsible thing to do



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- The university established its own vaccination site at the Lentelus clubhouse in Stellenbosch. It started operations on 10 August, and the feedback has been extremely positive.
- We serve students, staff, as well as the broader Stellenbosch community.

Lentelus Clubhouse COVID-19 vaccination stats



| Date | Vaccinations administrated | Staff | Students | Community |
|--------|----------------------------|-------|----------|-----------|
| 16 Sep | 101 | 6 | 33 | 62 |
| 17 Sep | 156 | 14 | 49 | 93 |
| 20 Sep | 74 | 9 | 40 | 25 |
| 21 Sep | 113 | 20 | 39 | 54 |
| 22 Sep | 101 | 13 | 31 | 57 |

More than **4 000** people vaccinated since site opened 10 Aug 2021.



- Here are some statistics.
- By the time these figures were submitted last week, the facility had vaccinated more than 4 000 people.

Universities mull mandatory vaccination policies

news24 Nicole McCain

SHARE 

BusinessDay Medical deans call for mandatory jabs for healthcare students and workers

Compulsory vaccination for the sector is 'a moral imperative' as healthcare workers are at particularly high risk of contracting the virus, academics say



8

- Vaccination mandates have made headlines.
- As reported in the communication from the most recent ICBC, we are investigating the possibility of mandatory vaccinations.
- We've appointed a task team to do a risk assessment of various factors involved for employees and students at SU. This is required in terms of a direction on health and safety promulgated by the Department of Employment and Labour in June.
- But let there be no doubt, it is already an institutional priority for all staff and students to be vaccinated.
- I therefore welcome the appeal for vaccine solidarity made at Tygerberg recently – with the rallying cry, “No one is safe, unless everyone is safe”



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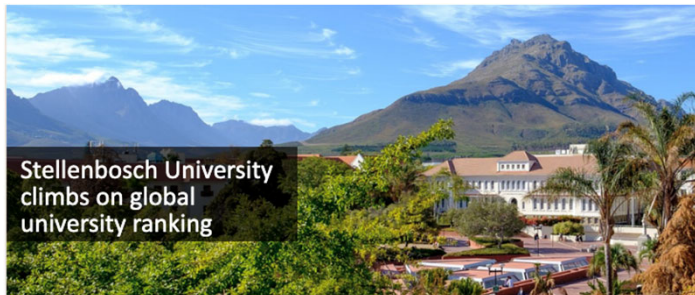





We call on the people of Stellenbosch University (SU) to *choose vaccination* against COVID-19, a severe, life-threatening disease. The vaccine is the most effective way to protect yourself as well as your family, friends, colleagues, fellow students and members of our community.

The coronavirus pandemic has had a far-reaching impact on our lives. Some of us have lost loved ones, while others have survived COVID-19, but now face its lingering after-effects. The lockdown restrictions have dealt our country a financial blow, which has put livelihoods at risk. The pandemic has also forced us to adjust to the "new normal" of life with COVID-19, a harsh reality that has changed how we live from day to day.



- Since then, the Rectorate also released a statement encouraging the SU community to choose vaccination.
- We have to carry on as an institution.



| | | |
|---------|---|-------------------------|
| =183 | University of Cape Town 📍 South Africa  | Explore |
| 251–300 | Stellenbosch University 📍 South Africa  | Explore |
| 251–300 | University of the Witwatersrand 📍 South Africa  | Explore |

- So, I was glad we got some very good news a few weeks ago – we’ve improved our position on the 2022 Times Higher Education World University Rankings, now occupying the second position in South Africa.
- Rankings aren’t everything, but it’s the global academic currency.
- It makes me extremely proud.
- We are reaping the rewards of our Vision and Strategic Framework
- Speaking of which ...



SCORE CARDS FOR
STELLENBOSCH UNIVERSITY'S
STRATEGIC FRAMEWORK
2019 - 2024
(INCLUDING FACULTIES)

AFDELING INLIGTINGSOORSIGBESTUUR
[http://www.sun.ac.za/afrikaans/informationGovernance/
Pages/default.aspx](http://www.sun.ac.za/afrikaans/informationGovernance/Pages/default.aspx)

Version 2.1 30/07/2021

DIVISION FOR INFORMATION GOVERNANCE
<http://www.sun.ac.za/english/informationGovernance>

- The first section after the introduction in my report, is on SMIs (**strategic management indicators**)
- They show SU's progress in achieving its strategic objectives
- This is crucial for two reasons: firstly, because we need accurate data to help us make informed decisions about strategic matters, and, secondly, because you can only manage what you measure.
- After lots of hard work on the SMIs, we now have a "dashboard" to visualise them on the website of Information Governance.
- It's a highly sophisticated management tool – I think on this front we are already No. 1 in the country ... and it will help us realise our vision of becoming Africa's leading University
- We intend to make feedback from the dashboard a regular feature of our management reports.
- For this first report back, we wanted to give Council a bird's-eye view of our progress as an institution
- So we selected **six broad measures**, distilled from our **46 SMIs**. It's in my report.
- And Prof Klopper will also elaborate in her presentation later in the meeting

SU attracts top academics



Prof Elmi Muller,
Dean designate,
FMHS

Prof Tulio de Oliveira,
School for Data Science and
Computational Thinking



Prof Shannon Hocter,
Faculty of Law

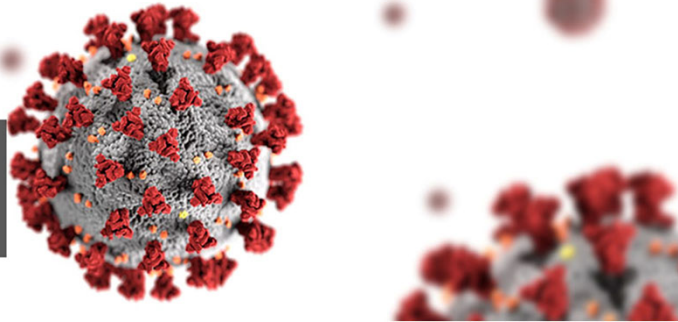
Prof Kopano Ratele,
Department of Psychology



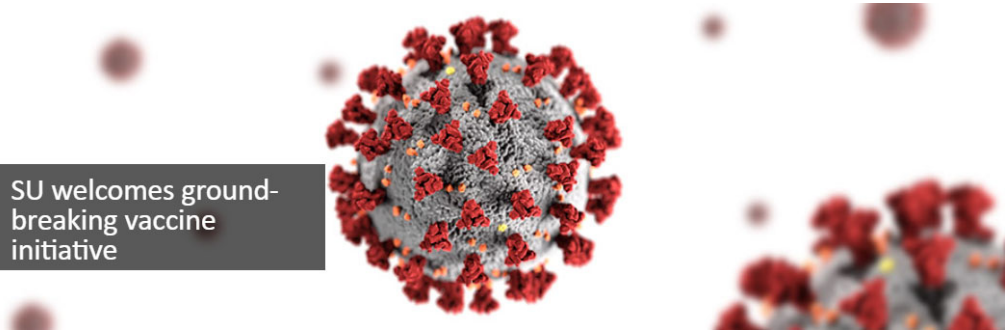
12

- Whatever we achieve at the University, it is done by our people. That's why it's great to be able to attract some of the best academics and researchers in their fields. And recent appointments reflect our priorities:
- **Prof Elmi Muller** has been appointed as the new Dean of the Faculty of Medicine and Health Sciences from 1 Jan 2022. She currently the Chief of Surgery at the University of Cape Town. She is an A-related scientist and a pioneering clinician who performed the first HIV-positive-to-positive kidney transplants in the world.
- **Prof Tulio de Oliveira** who started on the 1st of July 2021. He has a shared appointment in the FMHS, Faculty of Natural Sciences and in the School for Data Science and Computational Thinking. He is the world-renowned bioinformatician who identified a new variant of COVID-19 in South Africa in December 2020 – 501Y.V2, also known as the Beta variant – which led to the discovery of new variants across the world.
- **Prof Shannon Hocter** has been appointed in the Faculty of Law. He started the 1st of July 2021. He's a top researcher and current Editor-in-Chief of the *South African Journal of Criminal Justice*.
- And **Prof Kopano Ratele** joined the Faculty of Arts and Social Sciences in the Department of Psychology and is the former Director of the South African Medical Research Council's Men, Injury and Violence Research Unit and previously at the University of South Africa.

Detailed analysis by
African scientists of
SARS-CoV-2 published
in Science



- These appointments are already bearing fruit.
- Proud to report that *Science* recently published a detailed analysis of SARS-CoV-2 variants produced by hundreds of African scientists and public health officials across the continent .
- This is the first major output of Africa's top scientists, including some at SU, to increase the continent's capacity to produce and analyse genomic data.
- A key player is Prof Tulio de Oliveira, a professor of Bioinformatics who hold appointments at Stellenbosch University's School for Data Science and Computational Thinking, its Faculty of Medicine and Health Science and Faculty of Science, and director of the KwaZulu-Natal Research Innovation and Sequencing Platform (KRISP) at the University of KwaZulu-Natal.
- He says “We are deeply committed to using the most advanced technologies in Africa to trace and combat the virus. If the virus keeps evolving on the African continent, this will become a global problem. It is our moral duty to try to protect Africa and the world,



SU welcomes ground-breaking vaccine initiative



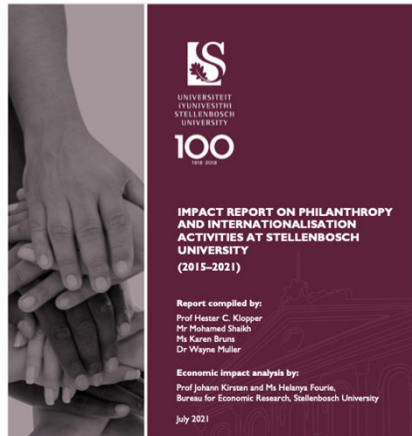
14

- And in related news, SU last week welcomed Pres Cyril Ramaphosa's announcement of a ground-breaking COVID-19 and cancer vaccine initiative in South Africa.
- SU is set to play a leading role in this ambitious initiative to expedite the development of 21st century immunotherapy for cancer and infectious disease and to position South Africa as a science and medicine hub of innovation for all of Africa through an extensive collaborative network. The initiative is the brain-child of South African-born Dr Patrick Soon-Shiong and NantWorks, a California-based conglomerate and a world-leader in the digital revolution in healthcare, technology and media.
- The collaborative network includes the Council for Scientific and Industrial Research (CSIR); the South African Medical Research Council (SAMRC); the Centre for Epidemic Response and Innovation (CERI), which was officially launched last week and is led by SU's [Prof Tulio de Oliveira](#), its founding director; as well as the Universities of Stellenbosch, Cape Town, Witwatersrand, and KwaZulu-Natal.
- The launch of CERI, in collaboration with the SAMRC and Universities of Stellenbosch and KwaZulu-Natal, will enhance rapid genomic surveillance of and response to viral mutations occurring in Africa.

Impact report on philanthropy and internationalisation



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“SU’s internationalisation strategy and global fundraising initiatives have become cornerstones of the institution’s ambition to be a sustainable, thriving higher education institution”



15

- When I became Rector and Vice-Chancellor in 2015, among the priorities I set were internationalisation, and fundraising.
- We established the Strategy and Internationalisation responsibility centre, and also strengthened the Division of Development and Alumni Relations.
- And now these environments have reflected on their growth the past six years.
- Judging by their report, SU’s internationalisation strategy and global fundraising initiatives have become cornerstones of the institution’s ambition to be a sustainable, thriving higher education institution.

Impact report on philanthropy and internationalisation



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“SU’s internationalisation strategy and global fundraising initiatives have become cornerstones of the institution’s ambition to be a sustainable, thriving higher education institution”



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- And my recent trip to Germany and the UK proved to be very successful.

Name change: Responsibility Centre for Strategy, Global and Corporate Affairs

The Responsibility Centre (RC) for Strategy and Internationalisation will henceforth be known as the RC for Strategy, Global and Corporate Affairs. The Rectorate recently approved the new name.

With the establishment of Strategy and Internationalisation in August 2016, there were two distinct focus areas. The first was to support overall strategy development, implementation, monitoring and evaluation for the University as a whole, but also to ensure strategic alignment across RCs, faculties, entities, and professional administrative and academic support services (PASS) environments. The second was to provide strategic direction for internationalisation at Stellenbosch University (SU). These two specific areas were consequently captured in the RC name.

Naamsverandering: Verantwoordelikeheidsentrum Strategie, Globale en Korporatiewe Sake

Sedert die afdelings Inligtingsoorsigbestuur sowel as Korporatiewe Kommunikasie en Bemarking egter onderskeidelik in 2017 en 2019 by die VS ingesluit is, het daar 'n behoefte ontstaan aan 'n nuwe naam om die volle omvang van die onderling verbonde en geïntegreerde werksaamhede van hierdie verantwoordelikeheidsentrum te weerspieël. Die nuwe naam – Strategie, Globale en Korporatiewe Sake – verwys nie net na die funksionele eenhede waaruit die VS bestaan nie, maar vang ook die VS se volle waardeaanbod vas en bring die US in pas met huidige wêreldwye praktyk.

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- Let me update you on a new development since my report was submitted:
- The Responsibility Centre (RC) for Strategy and Internationalisation that I mentioned earlier will henceforth be known as the RC for Strategy, Global and Corporate Affairs. The Rectorate recently approved the new name.
- Since the addition of the divisions of Information Governance as well as Corporate Communication and Marketing to the RC in 2017 and 2019 respectively, a need for a new name had arisen to reflect the full range of interrelated and integrated functions now housed in this responsibility centre. The new name – Strategy, Global and Corporate Affairs – not only refers to the functional units making up the RC, but also captures the RC's full value proposition and aligns SU with current global practice.

RW Wilcocks building renamed



- Things worked out such that we were able to name a building after a woman in Women's Month.
- The Wilcocks Building is now known as the Krotoa Building.
- An extensive process that started more than a year ago culminated the Executive Committee of Council (EC(C)) approving the renaming at its meeting of 16 August 2021.
- This was after the Rectorate received a shortlist of proposals from the Committee for the Naming of Buildings, Venues and Other Facilities/Premises in June. Following extensive debate and taking various aspects into consideration, including Krotoa's complex personal history, the Rectorate proposed the name to the EC(C).
- With this name, we wish to send a strong message about our commitment to transformation and redress at SU.

Social Justice Walk



PURPOSEFUL PARTNERSHIPS AND INCLUSIVE NETWORKS



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- That ties in with the inaugural Social Justice Walk that took place on Youth Day, June 16.
- Prof Thuli Madonsela played a key role in organizing this town-and-gown event, covering a 16 km route from Die Braak to Pniël.
- The aim was to show our commitment to social justice against the backdrop of the troubled history of our country, but more specifically, our town.

ATKV-Woordveertjies for staff



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- Verder is drie akademici en 'n alumnus van die US onlangs met ATKV-Woordveertjies vir hul uitmuntende letterkundige bydraes vereer. Die Woordveertjies word jaarliks ter erkenning van uitsonderlike prestasies in die Afrikaanse woordkuns toegeken. Prof Stephanus Muller, dr Stephanie Vos, dr Willem Anker en alumnus Pieter Odendaal is vir hul skryfwerk vereer.
- Willem Anker het 'n verdere prys ontvang, die kykNET-Rapport-prys vir 'n tweede keer – hierdie keer vir sy derde roman, *Skepsel*.
- En dr. Alfred Schaffer het amptelik op 9 September die PC Hooft-prys vir sy oeuvre ontvang. Dis een van die hoogste letterkundige eerbewyse in Nederland.



- And now, as they say in the classics, something different ... iets anders.
- Die Woordfees trek vanjaar 'n heel ander baadjie aan – dis van 1 tot 7 Oktober op DStv kanaal 150 te sien.
- The Woordfees team, joined by colleagues in Corporate Communication and Marketing, have been working tirelessly behind the scenes on this new venture.
- It's still Woordfees, but in a different format.



- And many of our academics will also be taking to the stage, in a new show called “Professor Presenting”. In Afrikaans herleef die bekende naam uit die 1970s, “Beste Professor”.
- These are 10 minute presentations in the style of TED Talks.
- Meer besonderhede oor wat op FEES TV te siene gaan wees is op ons webblad en op die Woordfees se Facebookblad beskikbaar.
- Ons sien uit daarna!

Striking the right note



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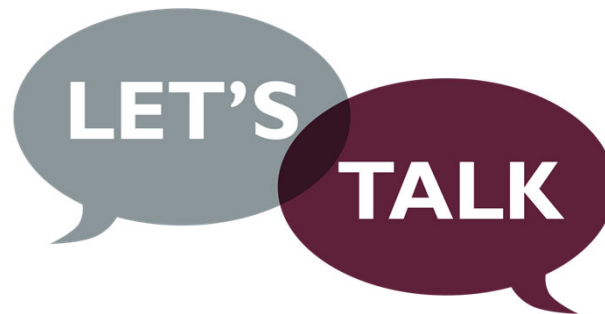


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1918-2018

23

- Our world-champion SU Choir is managed by Woordfees, and although they've struggled to physically get together during the pandemic, they were featured in a series of articles and videos in Youth Month, once again making us proud.
- They will also present their own concert at Woordfees, recently recorded outdoors at the Oude Libertas Theatre, on 3 and 7 October at 16:00.

Thank you / Dankie / Enkosi



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- Members of council, thank you very much for your support, thank you very much for what you do – great appreciation.
- Let's tackle the last part of the year with vigour.
- I will now take **comments and questions**

[DISCUSSION TAKES PLACE ...]